



## **HONG KONG AIRCRAFT ENGINEERING COMPANY LIMITED**

*(Incorporated in Hong Kong with limited liability)*

(Stock Code: 44)

### **2005 FINAL RESULTS**

|                     |              | 2005  | 2004  | Change % |
|---------------------|--------------|-------|-------|----------|
| Turnover            | HK\$ million | 3,121 | 2,134 | 46.3%    |
| Attributable profit | HK\$ million | 618   | 438   | 41.4%    |
| Earnings per share  | HK\$         | 3.72  | 2.63  | 41.4%    |
| Dividends per share | HK\$         | 1.60  | 1.09  | 46.8%    |

## **CHAIRMAN'S STATEMENT**

### **Results**

All areas of the Group's activities experienced strong demand and produced improved results, leading to profit attributable to shareholders increasing by 41% to HK\$618 million. The improvement in results reflects not only increased level of activity throughout the Group but also better margins due to high utilisation. Turnover at the Company's operations in Hong Kong grew by 12% and that of Taikoo (Xiamen) Aircraft Engineering Company Limited ("TAECO"), which had become a subsidiary in October 2004, increased by 19%. The turnover at Hong Kong Aero Engine Services Limited ("HAESL"), a jointly controlled company, was 18% higher.

Your Directors have recommended a final dividend for 2005 of HK\$1.10 per share which, together with the interim dividend of HK\$0.50 per share paid on 26th September 2005, results in a total distribution for the year of HK\$1.60 per share, representing an increase of 47% over the total dividends declared for 2004.

### **Investments**

The Company is building a second hangar at Hong Kong International Airport which is expected to open at the end of 2006.

TAECO opened its fourth double-bay hangar at Xiamen airport in December 2005 and is constructing a fifth double-bay hangar to open in the third quarter of 2007.

### **Staff**

The strong result for the year reflects the excellent qualities and hard work of the staff of more than 8,000 whom the Group employs. On behalf of the shareholders, I should like to thank them for their continuing support.

## **Board of Directors**

Mr. Chan Ping Kit, the Deputy Chairman and Chief Executive Officer, reached normal retirement age during the year and has contracted to work for the Company for a further three years.

## **Outlook**

Demand for the HAECO Group's services remains robust. Line maintenance at Hong Kong International Airport should benefit from additional movements and strong demand for heavy maintenance is expected. However, additional staff training and other costs will be incurred during 2006 in preparation for the opening of the second hangar shortly before the end of the year. TAECO is expected to grow significantly in step with the added use of its newly opened fourth hangar. HAESL has strong demand but was operating at full capacity during 2005 and thus has little room to grow. Overall the prospects for 2006 are good but improving on the excellent results achieved in 2005 will be a challenge.

**David Turnbull**

*Chairman*

*Hong Kong, 7th March 2006*

## REVIEW OF OPERATIONS

The Company's profit attributable to its shareholders comprises:

|                                    | 2005       | 2004       | Change |
|------------------------------------|------------|------------|--------|
|                                    | HK\$M      | HK\$M      | %      |
| HAECO Hong Kong operations         | 256        | 167        | 53%    |
| Share of:                          |            |            |        |
| TAECO                              | 102        | 84         | 21%    |
| HAESL                              | 229        | 157        | 46%    |
| Other jointly controlled companies | 31         | 30         | 3%     |
|                                    | <u>618</u> | <u>438</u> | 41%    |

### HAECO Hong Kong operations

The Company's Hong Kong operations comprises heavy maintenance at hangars and line maintenance at the passenger and cargo terminals at Hong Kong International Airport as well as component overhaul at Tseung Kwan O and 'inventory technical management'.

Line maintenance had a busy year with the average number of movements handled by HAECO increasing by 13% to 253 per day.

The heavy maintenance division employs 1,200 people (2004: 1,010), who provide customers with a comprehensive range of scheduled maintenance checks and in addition undertake periodic checks, modifications and overhaul work on a wide variety of aircraft types. It was busy throughout the year with 1.64 million man-hours sold, a 15% increase over 2004. The division competes on price, availability of space, turnaround time and quality of workmanship with other Maintenance and Repair Organisations worldwide. Approximately 53% of its work was for airlines based outside Hong Kong.

The Company is building a second hangar at Hong Kong International Airport. Given strong demand for heavy maintenance the design of this hangar has been enhanced to enable a full range of heavy maintenance to be simultaneously performed on two aircraft of up to Boeing 747 size plus one aircraft of up to Boeing 787 size. With the enhancements, the cost of the hangar is estimated at HK\$440 million. The hangar is expected to open before the end of 2006 and eventually employ about 600 staff generating an additional 800,000 man-hours.

The overhaul division occupies 7,000 square metres of modern workshop space at Tseung Kwan O and employs around 200 people. Utilisation of these facilities during the year was reasonable.

The Company's inventory technical management service for rotatable spares continues to expand. It now includes Airbus 340-600, 340-500, 330-300 and 300-600F. The net book value of these spares at the year-end was HK\$180 million (2004: HK\$103 million).

## **Taikoo (Xiamen) Aircraft Engineering Company Limited**

TAECO opened its fourth double-bay hangar at Xiamen airport in December 2005 and is building a fifth hangar which is expected to open in the third quarter of 2007. It is also purchasing a mobile tail dock which will allow it to fully enclose a third Boeing 747 in the mid-hangar position in one of its hangars. It manufactures some parts used for Boeing 747-400 passenger to freighter conversions.

The majority of TAECO's work is heavy maintenance for which Japan Airlines, Cathay Pacific Airways and All Nippon Airlines are its most substantial customers. During 2005 TAECO also started working for The Boeing Company on the conversion of Boeing 747-400 passenger aircraft to freighters. The first aircraft was successfully completed and re-delivered to Cathay Pacific Airways in December 2005. TAECO expects to operate three lines of conversions for its contract with Boeing which covers up to thirty-three such conversions for the period up to end 2010. It has signed a memorandum of understanding with Boeing for a further seventeen aircraft to bring the potential total to fifty.

TAECO line maintenance operations, while still representing only a small percentage of its total turnover, continued to expand. In December 2005, the line maintenance operations handled a 1,026 flights in Beijing, Shanghai and Xiamen.

TAECO is building a new training centre in order to provide additional headcount to match the growth in its facilities and provide staff for other maintenance operations in China. At the end of 2005 TAECO's headcount totalled 2,945.

## **Hong Kong Aero Engine Services Limited**

HAESL (45% owned) had another busy year, with throughput of engines and engine equivalents in 2005 of 202 compared to 190 for 2004. The Group's share of after-tax profit improved by 46% to HK\$229 million. HAESL enhanced its component repair capability during the year. Its honeycomb repair and bearing support repair units received the first two 'gold centres of excellence' awards granted by Rolls-Royce Aero Repair & Overhaul. HAESL's customers include Cathay Pacific Airways, Emirates Airlines and Rolls-Royce. Singapore Aero Engine Services Pte. Limited ("SAESL"), in which HAESL has a 20% interest, increased its turnover and profitability.

## Financial review

|                                                                                                                                                                                                                                           | 2005<br>HK\$M | 2004<br>HK\$M | Change<br>% |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|-------------|
| <b>Consolidated profit and loss account</b>                                                                                                                                                                                               |               |               |             |
| Turnover                                                                                                                                                                                                                                  | 3,121         | 2,134         | 46%         |
| Turnover comprises sales by HAECO and TAECO. The growth is partly due to starting to consolidate TAECO's turnover from 15th October 2004 when it became a subsidiary company.                                                             |               |               |             |
| Comparing full year numbers, the increase in turnover comprises a 12% increase for the Company's Hong Kong operations and a 19% increase for TAECO.                                                                                       |               |               |             |
| Operating profit                                                                                                                                                                                                                          | 501           | 222           | 126%        |
| The increase in operating profit is driven primarily by the growth in turnover and the consolidation of a full year's results for TAECO. It comprises a 49% increase for the Company's Hong Kong operations and a 18% increase for TAECO. |               |               |             |
| Share of after-tax results of jointly controlled companies                                                                                                                                                                                | 267           | 256           | 4%          |
| Excluding TAECO's HK\$70 million contribution in 2004 the increase is HK\$81 million or 44% and is mainly contributed by HAESL.                                                                                                           |               |               |             |
| Profit attributable to the Company's shareholders                                                                                                                                                                                         | 618           | 438           | 41%         |
| The main elements of the profit are HAECO's Hong Kong operations HK\$256 million, TAECO HK\$102 million and HAESL's Hong Kong operation HK\$229 million.                                                                                  |               |               |             |
| <b>Consolidated balance sheet</b>                                                                                                                                                                                                         |               |               |             |
| Non-current assets                                                                                                                                                                                                                        | 3,495         | 3,229         | 8%          |
| The majority of the net increase of HK\$266 million during the year arose from HK\$546 million capital expenditure offset by HK\$202 million depreciation and amortisation.                                                               |               |               |             |
| Net current assets                                                                                                                                                                                                                        |               |               |             |
| Net liquid funds                                                                                                                                                                                                                          | 877           | 572           | 53%         |
| Working capital assets                                                                                                                                                                                                                    | 643           | 562           | 14%         |
| Working capital liabilities                                                                                                                                                                                                               | (598)         | (494)         | 21%         |
| Net current assets                                                                                                                                                                                                                        | 922           | 640           | 44%         |

The increase in working capital assets and liabilities is driven by the growth in the Group's business volume.

|                                                                                                                                                    | 2005         | 2004         | Change   |
|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|----------|
| <b>Consolidated cashflow statement</b>                                                                                                             | <b>HK\$M</b> | <b>HK\$M</b> | <b>%</b> |
| Net cash generated from operating activities                                                                                                       | <b>843</b>   | 314          | 168%     |
| The HK\$530 million was generated by HAECO's own operations and HK\$313 million by TAECO.                                                          |              |              |          |
| Purchases of property, plant and equipment                                                                                                         | <b>546</b>   | 109          | 401%     |
| Capital expenditure during 2005 included HK\$312 million on new hangars and related equipment and HK\$93 million on rotables managed for airlines. |              |              |          |
| Dividends and loan repayments received from jointly controlled companies                                                                           | <b>318</b>   | 132          | 141%     |
| Dividends received in 2005 comprised HK\$299 million from HAESL and HK\$19 million from Goodrich Asia-Pacific.                                     |              |              |          |

## Net liquid funds and financing

The Group's deposits and net cash equivalents of HK\$877 million at 31st December 2005 and its continued strong operating cash flow is sufficient to meet its planned operating, working capital and capital expenditure requirements for 2006.

## Corporate governance

The Board is committed to a high standard of corporate governance and throughout the year the Company has complied with all but one of the code provisions set out in the Code on Corporate Governance Practices ("the Code") contained in Appendix 14 of the Listing Rules. The one exception to the code occurred at its Annual General Meeting for 2005, when the Company deviated from Code Provision E.2.2 requiring the Chairman of a meeting to indicate to the meeting the level of proxies lodged on each resolution, and the balance for and against the resolution, after it has been dealt with on a show of hands. It is intended that in future general meetings, voting will be conducted by poll. Details of corporate governance can be found in the 2005 annual report.

The annual results for the year have been reviewed by the Audit Committee of the Company.

**Consolidated Profit and Loss Account**  
for the year ended 31st December 2005

|                                                                                   | Note | 2005<br>HK\$M   | 2004<br>HK\$M   |
|-----------------------------------------------------------------------------------|------|-----------------|-----------------|
| Turnover                                                                          | 2    | 3,121           | 2,134           |
| Operating expenses:                                                               |      |                 |                 |
| Staff remuneration and benefits                                                   |      | (1,425)         | (1,151)         |
| Cost of direct material and job expenses                                          |      | (680)           | (403)           |
| Depreciation and amortisation                                                     |      | (202)           | (144)           |
| Insurance and utilities                                                           |      | (107)           | (74)            |
| Operating lease rentals - land and buildings                                      |      | (53)            | (52)            |
| Repairs and maintenance                                                           |      | (81)            | (48)            |
| Other operating expenses                                                          |      | (72)            | (40)            |
| Operating profit                                                                  |      | <u>501</u>      | <u>222</u>      |
| Net finance income/(charges)                                                      |      | <u>7</u>        | <u>(3)</u>      |
| Net operating profit                                                              |      | 508             | 219             |
| Share of after-tax results of jointly controlled companies                        |      | 267             | 256             |
| Profit before taxation                                                            |      | <u>775</u>      | <u>475</u>      |
| Taxation                                                                          | 3    | <u>(65)</u>     | <u>(24)</u>     |
| Profit for the year                                                               |      | <u>710</u>      | <u>451</u>      |
| Attributable to:                                                                  |      |                 |                 |
| The Company's shareholders                                                        |      | 618             | 438             |
| Minority interests                                                                |      | 92              | 13              |
|                                                                                   |      | <u>710</u>      | <u>451</u>      |
| Dividends                                                                         |      |                 |                 |
| Interim - paid                                                                    |      | 83              | 53              |
| Final - proposed                                                                  |      | 183             | 128             |
|                                                                                   | 4    | <u>266</u>      | <u>181</u>      |
| Earnings per share attributable to the Company's shareholders (basic and diluted) | 5    | <u>HK\$3.72</u> | <u>HK\$2.63</u> |

**Consolidated Balance Sheet**

at 31st December 2005

|                                                   | Note | 2005<br>HK\$M | 2004<br>HK\$M |
|---------------------------------------------------|------|---------------|---------------|
| <b>ASSETS AND LIABILITIES</b>                     |      |               |               |
| Non-current assets                                |      |               |               |
| Property, plant and equipment                     |      | 2,442         | 2,095         |
| Leasehold land and land use rights                |      | 192           | 197           |
| Intangible assets                                 |      | 6             | 8             |
| Jointly controlled companies                      |      | 671           | 719           |
| Retirement benefit assets                         |      | 177           | 199           |
| Deferred tax assets                               |      | 7             | 11            |
|                                                   |      | <u>3,495</u>  | <u>3,229</u>  |
| Current assets                                    |      |               |               |
| Stocks of aircraft parts                          |      | 78            | 71            |
| Work in progress                                  |      | 88            | 79            |
| Debtors and prepayments                           | 6    | 477           | 412           |
| Deposits and bank balances                        |      | 895           | 576           |
|                                                   |      | <u>1,538</u>  | <u>1,138</u>  |
| Current liabilities                               |      |               |               |
| Creditors and accruals                            | 6    | 581           | 483           |
| Term loan due within one year                     |      | -             | 4             |
| Short-term bank loans                             |      | 18            | -             |
| Taxation                                          |      | 17            | 11            |
|                                                   |      | <u>616</u>    | <u>498</u>    |
| Net current assets                                |      | <u>922</u>    | <u>640</u>    |
| Total assets less current liabilities             |      | <u>4,417</u>  | <u>3,869</u>  |
| Non-current liabilities                           |      |               |               |
| Long-term loan                                    |      | -             | 96            |
| Receipt in advance                                |      | 122           | -             |
| Deferred tax liabilities                          |      | 197           | 169           |
|                                                   |      | <u>319</u>    | <u>265</u>    |
| NET ASSETS                                        |      | <u>4,098</u>  | <u>3,604</u>  |
| Equity attributable to the Company's shareholders |      |               |               |
| Share capital                                     | 7    | 166           | 166           |
| Reserves                                          |      | 3,346         | 2,943         |
|                                                   |      | <u>3,512</u>  | <u>3,109</u>  |
| Minority interests                                |      | 586           | 495           |
| TOTAL EQUITY                                      |      | <u>4,098</u>  | <u>3,604</u>  |

## **1. Basis of principal accounting policies**

The accounts have been prepared in accordance with Hong Kong Financial Reporting Standards ("HKFRS") and the disclosure requirements set out in the Listing Rules of the Hong Kong Stock Exchange. Accounting policies have been changed to comply with changes in HKFRS requirements. Apart from certain presentational changes as set out below, the adoption of the above HKFRS standards and interpretations does not have any material effect on the accounts.

- (i) HKAS 1 "Presentation of financial statements" has affected the presentation of minority interests, share of net after-tax results of jointly controlled companies and other disclosures.
- (ii) The adoption of revised HKAS 17 "Leases" has resulted in a change in the accounting policy relating to the reclassification of leasehold land and land use rights from property, plant and equipment to operating leases. The up-front prepayments made for the leasehold land and land use rights are expensed in the profit and loss account on a straight-line basis over the period of the lease or where there is impairment, the impairment is expensed in the profit and loss account. In prior years, the leasehold land and land use rights were accounted for at cost less accumulated depreciation and accumulated impairment.
- (iii) Turnover represents the aggregated amounts invoiced to customers and changes in work in progress. In prior years, turnover included the aggregated amount invoiced to customers only.
- (iv) Certain comparative amounts have been reclassified to conform to the current year's presentation. The change relates to a more meaningful reclassification among operating expense categories.

## **2. Turnover and segmental information**

Turnover represents the aggregated amounts invoiced to customers and changes in work in progress.

Since the Group is primarily engaged in the business of commercial aircraft overhaul, modification and maintenance in Hong Kong and Mainland China and has no significant secondary activity, no further business segmental information has been reported. A geographical segment analysis of the Group's financial information is provided.

## 2. Turnover and segmental information (continued)

Reporting by geographical segment for the year ended 31st December:

|                                                               | Operating principally<br>in Hong Kong |       | Operating in<br>Mainland China |       | Inter-segment<br>elimination |       | Total |       |
|---------------------------------------------------------------|---------------------------------------|-------|--------------------------------|-------|------------------------------|-------|-------|-------|
|                                                               | 2005                                  | 2004  | 2005                           | 2004  | 2005                         | 2004  | 2005  | 2004  |
|                                                               | HK\$M                                 | HK\$M | HK\$M                          | HK\$M | HK\$M                        | HK\$M | HK\$M | HK\$M |
| Turnover                                                      | 2,260                                 | 1,973 | 928                            | 168   | (67)                         | (7)   | 3,121 | 2,134 |
| Operating profit                                              | 300                                   | 201   | 201                            | 21    |                              |       | 501   | 222   |
| Net finance income<br>/(charges)                              | 3                                     | (4)   | 4                              | 1     |                              |       | 7     | (3)   |
| Share of after-tax results of<br>jointly controlled companies | 248                                   | 173   | 19                             | 83    |                              |       | 267   | 256   |
| Profit before taxation                                        | 551                                   | 370   | 224                            | 105   |                              |       | 775   | 475   |
| Profit for the year                                           | 504                                   | 342   | 206                            | 109   |                              |       | 710   | 451   |
| Profit attributable to the<br>Company's shareholders          | 504                                   | 342   | 114                            | 96    |                              |       | 618   | 438   |
| Capital expenditure                                           | 205                                   | 83    | 341                            | 33    |                              |       | 546   | 116   |
| Depreciation                                                  | 108                                   | 126   | 87                             | 15    |                              |       | 195   | 141   |
| Amortisation                                                  | 2                                     | 2     | 5                              | 1     |                              |       | 7     | 3     |
| Impairment of stocks - reversal                               | (6)                                   | (4)   | -                              | -     |                              |       | (6)   | (4)   |
| Auditor's remuneration<br>- statutory audit fees              | 1                                     | 1     | -                              | -     |                              |       | 1     | 1     |

Analysis of net assets and equity of the Group by geographical segment at 31st December:

|                                                      | Operating principally<br>in Hong Kong |       | Operating in<br>Mainland China |       | Inter-segment<br>elimination |       | Total |       |
|------------------------------------------------------|---------------------------------------|-------|--------------------------------|-------|------------------------------|-------|-------|-------|
|                                                      | 2005                                  | 2004  | 2005                           | 2004  | 2005                         | 2004  | 2005  | 2004  |
|                                                      | HK\$M                                 | HK\$M | HK\$M                          | HK\$M | HK\$M                        | HK\$M | HK\$M | HK\$M |
| Jointly controlled companies                         | 599                                   | 669   | 72                             | 50    | -                            | -     | 671   | 719   |
| Other assets                                         | 2,962                                 | 2,475 | 1,439                          | 1,200 | (39)                         | (27)  | 4,362 | 3,648 |
| Long-term loan                                       | -                                     | (96)  | -                              | -     | -                            | -     | -     | (96)  |
| Other liabilities                                    | (773)                                 | (551) | (201)                          | (143) | 39                           | 27    | (935) | (667) |
| Net assets                                           | 2,788                                 | 2,497 | 1,310                          | 1,107 | -                            | -     | 4,098 | 3,604 |
| Equity attributable to the<br>Company's shareholders | 2,783                                 | 2,492 | 729                            | 617   | -                            | -     | 3,512 | 3,109 |
| Minority interests                                   | 5                                     | 5     | 581                            | 490   | -                            | -     | 586   | 495   |
| Total equity                                         | 2,788                                 | 2,497 | 1,310                          | 1,107 | -                            | -     | 4,098 | 3,604 |

### 3. Taxation

|                                      | Group     |           |
|--------------------------------------|-----------|-----------|
|                                      | 2005      | 2004      |
|                                      | HK\$M     | HK\$M     |
| Current taxation:                    |           |           |
| Hong Kong profits tax                | 19        | -         |
| Overseas tax                         | 14        | 1         |
|                                      | <u>33</u> | <u>1</u>  |
| Deferred taxation:                   |           |           |
| Decrease in deferred tax assets      | 4         | (6)       |
| Increase in deferred tax liabilities | 28        | 29        |
|                                      | <u>65</u> | <u>24</u> |

Provision for Hong Kong profits tax has been made by the Company of HK\$19 million (2004: nil). Hong Kong profits tax is calculated at 17.5% (2004: 17.5%) on the estimated assessable profits for the year. Overseas tax is calculated at tax rates prevailing in the respective jurisdictions.

Share of after-tax results of jointly controlled companies is stated after taxation charge of HK\$48 million for the year (2004: HK\$45 million).

### 4. Dividends

|                                                                                        | Company    |            |
|----------------------------------------------------------------------------------------|------------|------------|
|                                                                                        | 2005       | 2004       |
|                                                                                        | HK\$M      | HK\$M      |
| Interim, paid on 26th September 2005, of HK\$0.50 per share (2004: HK\$0.32 per share) | 83         | 53         |
| Final, proposed, of HK\$1.10 per share (2004: HK\$0.77 per share)                      | <u>183</u> | <u>128</u> |
|                                                                                        | <u>266</u> | <u>181</u> |

Subject to the approval of the 2005 final dividend by the shareholders at the Annual General Meeting on 9th May 2006, it is expected that this dividend of HK\$1.10 per share will be paid on 19th May 2006 to shareholders registered on 9th May 2006. The shareholders' register will be closed from 2nd May 2006 to 9th May 2006, both dates inclusive.

### 5. Earnings per share (basic and diluted)

Earnings per share are calculated by reference to the profit attributable to the Company's shareholders of HK\$618 million (2004: HK\$438 million) and to the weighted average of 166,324,850 (2004: 166,324,850) ordinary shares in issue.

### 6. Debtors and creditors

The credit terms given to customers vary and are generally based on their individual financial strengths. Credit evaluations of trade debtors are performed periodically to minimise any credit risk associated with receivables

## 6. Debtors and creditors (continued)

The aged analysis of trade debtors and creditors under six months was as follows:

|           | Group |      | Company |      |
|-----------|-------|------|---------|------|
|           | 2005  | 2004 | 2005    | 2004 |
| Debtors   | 96%   | 98%  | 95%     | 99%  |
| Creditors | 98%   | 98%  | 97%     | 95%  |

## 7. Share capital

During 2005 no purchase, sale or redemption of the shares of the Company has been effected by the Company or its subsidiary companies (2004: nil).

## Directors

The Directors of the Company as at the date of this announcement are:

Executive Directors: P.K. Chan, J.C.G. Bremridge, J.R. Gibson, M. Hayman;

Non-Executive Directors: D.M. Turnbull (Chairman), D.G. Cridland, D.C.Y. Ho, P.A. Johansen, A.N. Tyler; and

Independent Non-Executive Directors: R.E. Adams, J.S. Dickson Leach, and L.K.K. Leong.

Hong Kong Aircraft Engineering Company Limited

Website: <http://www.haeco.com>

*The detailed results containing all the information required by the Listing Rules will be published on the website of the Stock Exchange (<http://www.hkex.com.hk>) in due course.*

“(Please refer to the published version of this announcement in The Standard.)”

For further information, please contact:

Mrs. Maisie Shun Wah                      2840 8097