

Swire Pacific Reporting Methodology 2020

This document provides information on the reporting scope, boundaries and data calculation methodologies for the 2020 sustainability disclosures of Swire Pacific Limited ("Swire Pacific" or the "group"). It can be downloaded from the group's website (www.swirepacific.com/en/sd/sd_reports.php).

Our approach to reporting

Swire Pacific has included a summary of its performance in material environmental and social areas in the Sustainable Development Review section of its 2020 Annual Report. To enhance credibility, the group seeks third-party assurance for five key data points including: total energy consumption, total greenhouse gas (GHG) emissions by weight, total water withdrawal, lost time injury rate (LTIR) and total employee fatalities. An assurance statement has been provided by Deloitte (www.swirepacific.com/en/sd/sd/limited assurance opinion2021.pdf).

Swire Pacific also publishes a standalone sustainability report, which is prepared with reference to the Global Reporting Initiative (GRI) Standards and complies with Appendix 27 of the main board listing rules of the Hong Kong Stock Exchange. The Swire Pacific Sustainable Development Report 2020 will be launched in June 2021 on a dedicated report website and as a PDF.

Boundaries and scoping

Swire Pacific uses the operational control consolidation approach in the reporting of its sustainability performance. *Appendix I* contains (i) a list of companies and parts of companies which have provided information for the 2020 Swire Pacific Annual Report and Sustainability Report, (ii) a list of companies and parts of companies which have not provided information for the 2020 Swire Pacific Annual Report and Sustainability Report and (iii) changes in scope compared with 2019. Performance indicators are reported on a 100% basis and are not adjusted to reflect the proportion of Swire Pacific's shareholdings in operating companies.

It is our practice not to report on indicators for new acquisitions/developments until operational performance data is available for at least one full calendar year after.

Environment

Emissions

		Direct (Scope 1) GHG emissions: (a) gross direct (Scope 1) GHG emissions; (b) gases included in
	GRI 305-1	the calculation; (c) biogenic CO ₂ emissions; (d) the chosen base year; (e) the source of the
		emission factors used and the global warming potential (GWP) rates used or a reference to the
	(2016)	GWP source; (f) the chosen consolidation approach for emissions; (g) standards, methodologies,
		assumptions used, and calculation tools used



GRI	305-2
(202	16)

Energy indirect (Scope 2) GHG emissions: (a) gross location-based energy indirect (Scope 2) GHG emissions; (b) If applicable, gross market-based energy indirect (Scope 2) GHG emissions in metric tons of CO₂ equivalent; (c) gases included in the calculation, if available; (d) the chosen base year; (e) standards, methodologies, and assumptions used; (f) the source of the emission factors used and the global warming potential (GWP) rates used or a reference to the GWP source, if available; (g) the chosen consolidation approach for emissions

Topic boundary: We require all companies and parts of companies which have provided information for this report (as listed in Appendix I) to report their emissions. This helps operating companies to manage emissions more effectively and to identify opportunities for reduction. We use the operational control management approach.

Reporting basis for these indicators: Emissions are calculated in accordance with the Greenhouse Gas Protocol developed by World Resources Institute and World Business Council on Sustainable Development (Greenhouse Gas Protocol). Direct emissions for GRI reporting are the same as Scope 1 emissions under the Greenhouse Gas Protocol and are defined as follows:

'Emissions that occur from sources that are owned or controlled by a company, such as combustion facilities (e.g.: boilers, furnaces, burners, turbines, heaters, incinerators, engines, flares etc.), combustion of fuels in transportation (e.g.: cars, buses, planes, ships, barges, trains etc.), and physical or chemical processes (e.g.: in cement manufacturing, catalytic cracking in petrochemical processing, aluminium smelting etc.).'

Indirect emissions for GRI reporting are the same as Scope 2 emissions under the *Greenhouse Gas Protocol* and are defined as follows:

'Emissions that occur from the generation by another party of electricity that is purchased and consumed by the company'

Greenhouse gas (GHG) emissions are calculated using emission factors from the following sources:

- Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for Buildings (Commercial, Residential or Institutional Purpose) in Hong Kong published by the Environmental Protection Department (EPD) of Hong Kong SAR Government (all Hong Kong operations).
- Greenhouse gas reporting: conversion factors 2020 published by the Department for Environment, Food and Rural Affairs (Defra) in the UK (operations outside of Hong Kong)
- Aviation jet fuel: we include all flights in the calculation, including testing and training flights and flights by dry leased and wet leased aircraft. As fuel density varies according to a number of factors, we use the Joint Inspection Group's¹ recommended specific gravity of 0.80 kg/L to calculate the weight of fuel. We use the IPCC's emission factor of 3.15² to determine CO₂ emissions from the combustion of aircraft fuel.
- Location-based Scope 2 emissions: we use conversion factors supplied by local power suppliers
 (China Light and Power and Hong Kong Electric) for electricity purchased in Hong Kong and
 International Energy Agency (IEA) for electricity purchased outside of Hong Kong; for purchased

¹ Formed by international oil companies, the Joint Inspection Group performs regular inspections of their airport facilities to ensure that they are operated in accordance with their procedures for handling aviation fuel at airports and upstream aviation fuel facilities.

² IPCC. (1999). Aviation and the Global Atmosphere. Cambridge: Cambridge University Press.



compressed air, consumption is converted to electricity purchased using average unit cost of compressed air and electricity.

- Market-based Scope 2 emissions: we use emission factors conveyed through electricity attribute certificates or contractual instruments between the reporting entity and the electricity provider (e.g. Renewable Energy Certificates RECs and Power Purchase Agreements PPAs).
- Lubricant Oil for Swire Pacific Offshore's operations: a factor of 0.9 (specific gravity of lubricant oil) and 0.82³ (% lubricant oil consumed through combustion) is applied to the emission factor listed in *Greenhouse gas reporting: conversion factors 2020* by Defra in the UK.

The following gases are included in GHG calculations: carbon dioxide (CO_2), methane (CO_4), nitrous oxide (N_2O_1) and hydrocarbons (HFCs). These are expressed in carbon dioxide equivalents (CO_2e_1). We report CO_2 emissions from the combustion of biofuels, e.g. biodiesel, as biogenic emissions separately from fossil fuel CO_2 emissions (Scope 1), if any. Biogenic emissions are calculated using emission factors listed in *Greenhouse gas reporting: conversion factors 2020* by Defra in the UK.

For aviation jet fuel we only calculate CO₂ emissions as there is no scientific consensus on the global warming effect of other GHG emissions in the upper atmosphere. Our airlines continue to monitor developments in atmospheric science, including studies from the UK's OMEGA aviation and environment project and the Institute of Atmospheric Physics at the German Aerospace Centre (DLR) and, most recently research published by the Goddard Institute of Space Science⁴. This latest research suggests that the warming impact of non-CO₂ gases is less than the cooling impact of aerosols and other aircraft emissions. Until there is greater consensus among the scientific community on these gases, our primary focus remains on the reduction of CO₂ emissions.

The source of the GWP is *Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for buildings (Commercial, Residential or Institutional Purpose) in Hong Kong* published by the EPD. These guidelines cite the IPCC Second Assessment Report (1995), World Resources Institute (2005), and *Calculating HFC and PFC Emissions from the Manufacturing, Installation, Operation and Disposal of Refrigeration & Air-conditioning Equipment (Version 1.0) - <i>Guide to calculation worksheets*, World Business Council for Sustainable Development.

In addition to HFCs, we also report the consumption of refrigerant HCFC-22 as part of our Scope 1 emissions.

Please see Appendix II for a list of sources that are included in our GHG emissions reporting scope.

Energy

GRI 302-1 (2016) Energy consumption within the organisation: (a) total fuel consumption from non-renewable sources; (b) total fuel consumption from renewable fuel sources; (c) the total: Electricity consumption, Heating consumption, Cooling consumption, Steam consumption; (d) the total: Electricity sold, Heating sold, Cooling sold, Steam sold; (e) total energy consumption in joules or multiples; (f) standards, methodologies, and assumptions used; (g) source of the conversion factors used.

³ SPO have evaluated the consumption of all grades of lubricating and hydraulic oils used on board and determined that 82% of the total quantity consumed is combusted in main engines or generators, and the by-products (GHG, SOx, NOx, PM etc.) emitted to the atmosphere.

⁴ www.pnas.org/content/early/2010/02/02/0906548107.full.pdf+html



Topic boundary: We require all companies and parts of companies which have provided information for this report (as listed in Appendix I) to report their energy consumption. We also encourage those with whom we work to reduce their own energy consumption.

Reporting basis for this indicator: Direct energy sources used include diesel, petrol, LPG, Towngas, natural gas, fuel oil, marine gas oil, gas oil, lubricant oil, jet kerosene etc. Direct energy is reported in Gigajoules. The quantity of direct energy consumed is calculated by multiplying the fuel in volume or mass by corresponding calorific values (or heating values) given in *Guidelines to Defra's Greenhouse Gas Conversion Factors for Company Reporting* by Defra in the UK. Towngas consumption in Hong Kong is calculated according to *Guidelines to Account for and Report on Greenhouse Gas Emissions and Removals for buildings (Commercial, Residential or Institutional Purpose) in Hong Kong* published by the EPD. Each unit registered by a gas meter represents a heat value of 48 Mega joules. Indirect energy sources used include electricity and steam purchased from other organisations. Indirect energy is reported in Gigajoules. We consume indirect energy mainly by buying electricity. Some of our bottling plants in Chinese mainland buy small amounts of steam. The majority of our electricity consumed in Hong Kong and Chinese mainland is purchased from franchised monopoly suppliers. As a result, we cannot lower the carbon intensity of our electricity by switching suppliers. Each kilowatt hour (kWh) registered by electricity meters represents 3.6 Mega joules. The consumption of renewable energy is insignificant compared with the total energy consumed. We do not sell energy or purchase heating or cooling.

Water

	Water withdrawal: (a) total volume of water withdrawn from all areas with breakdown by
GRI 303-3	sources; (b) total water withdrawal from all areas with water stress with breakdown by sources;
(2018)	(c) A breakdown of water withdrawal by the following categories: freshwater and other water;
(2010)	(d) standards, methodologies, and assumptions used.

Topic boundary: Our companies report withdrawal of municipal water (third-party water) when it accounts for more than 2% of our total water use. All companies and parts of companies which have provided information for this report (as listed in Appendix I) (except Air Hong Kong and Swire Pacific Offshore) measure their municipal water usage.

Reporting basis for this indicator: Municipal water supplies account for 98% of our water withdrawal. We use sea water for some cooling and toilet flushing but do not report the quantity used as sea water is not a scarce resource. The municipal water withdrawal is the amount reported in water bills. We report on the withdrawal of water sources such as surface water and groundwater. We do not use produced water in our operations. In our Data Protocol, we define our municipal, surface and groundwater as freshwater and seawater as other water.

We use the Aqueduct Water Risk Atlas tool developed by the World Resource Institute (WRI) to map our water withdrawal by water stress levels: low, medium and high. According to WRI, water stress is defined as the ratio of total freshwater withdrawals to total renewable freshwater supply in a given area. A higher percentage means more water users are competing for limited suppliers.

	Water consumption: (a) total volume of water consumption from all areas; (b) total water
GRI 303-5	consumption from all areas with water stress; (c) Change in water storage, if water storage has
(2018)	been identified as having a significant water-related impact; (d) standards, methodologies, and
	assumptions used, including whether the information is calculated, estimated, modelled, or



sources from direct measurements, and the approaches taken for this, such as the use of any sector-specific factors.

Topic boundary: Our companies report water consumption when it accounts for more than 2% of our total water consumption. Swire Coca-Cola is the largest contributor of water consumption of the Group (>99%) and has provided its total production volume as water consumption.

Reporting basis for this indicator: Water consumption is defined as volume of water that is drawn into the boundaries of the organisation and not discharged back to the water environment or a third-party (e.g. incorporated into products, consumed in operation/business activity).

We measure water consumption using the measurement methods (in order of preference) as follows:

- Directly report water consumption with reference to local measurements (e.g. sub-meters);
- Calculation of water consumption using water withdrawal and discharge data: Water consumption = water withdrawal water discharge; or
- Estimation of water consumption based on site- or sector-specific discharge factor from local authority.

We do not report the change in water storage as no significant water-related impact has been identified.

Waste

	Waste by type and disposal method: (a) total weight of hazardous waste with breakdown by
GRI 306-2	disposal methods; (b) total weight of non-hazardous waste with breakdown by disposal
(2016)	methods; (c) how the waste disposal method has been determined.

Topic boundary: We require all companies and parts of companies which have provided information for this report (as listed in Appendix I) to report their waste inventory if the following two criteria are all met: 1) disposal of the wastes is within the operational control of the reporting entity; and 2) wastes are <u>not</u> a main business input for the reporting entity.

Exceptions: Construction, demolition and excavation waste and asset end-of-life (e.g. retired assets such as vessels and aircrafts) are excluded from the group-level inventory and should be reported separately from other non-hazardous waste.

Reporting basis for this indicator: Hazardous waste is defined and classified under national/local legislations at the point of generation and deemed hazardous waste under the terms of the Basel Convention Annex I, II, III and VII. Non-hazardous waste is defined as solid or liquid waste that is not considered as hazardous waste (excluding wastewater).

Please see Appendix III for a list of waste types and treatment methods that are included in our waste inventory reporting scope.



Occupational Health and Safety

Work-related injuries Report the number of hours worked and main types of work-related injury, its number and rate, for all employees, with a breakdown by: fatalities resulted by work-related injury, high-consequence work-related injuries (excluding fatalities) and recordable work-related injuries Report the number of hours worked and main types of work-related injury, its number GRI 403-9 and rate, all workers (excluding employees) whose work, or workplace, is controlled by (2018)the organisation, with a breakdown by: fatalities resulted by work-related injury, highconsequence work-related injuries (excluding fatalities) and recordable work-related injuries Report hazards that pose a risk of high-consequence injury, and how they have been determined, contributed to the injuries during the reporting period and action taken to eliminate the associated hazards and risks. d) Report the standards, methodologies, and assumptions used in reporting

Topic boundary: We require all companies and parts of companies which have provided information for this report (as listed in Appendix I) to provide information about health and safety on a quarterly basis.

We recognise the importance of the health and safety of our contractors and visitors. Occupational health and safety is included in our supplier CSR code of conduct.

Reporting basis for this indicator: Swire Pacific reports the number of lost time injuries (LTI), the Lost Time Injury Rate (LTIR), the number of lost days, the Lost Day Rate (LDR) and employee fatalities as defined below.

- 1. **Total injuries:** is the number of injuries in a year which result in minimum lost time of one working day.
- 2. **Lost Time Injury Rate:** represents the number of injuries per 100 full time equivalent (FTE) employees per year. It is calculated as the total Injuries multiplied by 200,000 and then divided by total hours worked. 200,000 is the annual hours worked by 100 employees, based on 40 hours per week for 50 weeks a year.
- 3. **Lost Days:** A Lost Day occurs when, in the opinion of a physician, an employee cannot work. Lost Days are counted as calendar days where counting begins on the first day following the injury and ends on the day when the person returns to full duty, receives a permanent job transfer or leaves employment.
- 4. **Lost Day Rate** represents the number of lost work days per 100 equivalent employees per year. It is calculated as the total lost days multiplied by 200,000 and then divided by total hours worked. 200,000 is the annual hours worked by 100 employees, based on 40 hours per week for 50 weeks a year.
- 5. An employee fatality is a loss of life of an employee as the result of a work-related incident.

Information about the number of hours worked, lost time injuries, fatalities and lost days due to injuries is collected from operating companies. Lost Day Rate and Lost Time Injury Rate are calculated using GRI definitions. Injuries occurring during travel to and from work in Chinese mainland and Taiwan region are included having regard to relevant local legislation.

Omissions: Occupational health, types of injury and contractor management are monitored and managed by operating companies but not reported on at group level. The nature and locations of our operations mean that occupational health hazards are minimal. Due to the diversity of our businesses, types of injury will vary greatly between industries. Types of injury are therefore recorded at an operating company level. If a type of injury is common in several operating companies, the Swire Pacific health and safety committee may investigate further how these kinds of injuries can be reduced. For example, several incidences of road and transport related injuries resulted



in a group transport safety policy being developed at head office level. Information on reducing injuries from manual handling has also been disseminated through the health and safety committee. Contractor management is done at operating company level and best practice is shared through the health and safety committee.

We do not report by region or gender.



Staff

	Information on employees
With	(a) Total number of employees by gender
reference to	(b) Total number of employees by region
GRI 102-8	(c) Total number of employees by age
and 405-1	(d) Total number of employees by employee category
(2016)	(e) Total number of employees by employment contract (permanent and temporary)
	(f) Total number of employees by employment type (full-time and part-time)

Definitions:

Employee	An individual who is, according to national law or practices, recognised as an employee of the reporting organisation. The total number of employees may be broken down by type of employment contract.
Employment Contracts	An employment contract as recognised under national law or practice that may be written, verbal, or implicit (i.e., when all the characteristics of employment are present but without a written or witnessed verbal contract).
Permanent Contract of employment	A contract with an employee for full time or part time work for an indeterminate period. Exception: Fixed Term Staff in Chinese mainland should be counted as Permanent Staff
Fixed Term Contract of Employment	A contract of employment as defined above that ends when a specific time period expires, or when a specific task that has a time estimate attached is completed.
Temporary Contract of Employment	A contract of limited duration and event, including the end of a project or work phase, return of replaced personnel, etc. terminated by a specific
Full Time	A 'full-time employee' is defined according to national legislation and practice regarding working time (e.g., national legislation defines that 'full time' means a minimum of nine months per year and a minimum of 30 hours per week).
Part Time	A 'part-time employee' is an employee whose working hours per week, month, or year are less than 'full time' as defined above.

Please refer to Appendix IV for more details on employee categorisation.

	New employee hires and employee turnover
GRI 401-1	(a) Total rate of new employee hires during the reporting period, by age group, gender and
Ī	region
(2016)	(b) Total rate of employee turnover during the reporting period, by age group, gender and
	region

Definitions:

Voluntarily	Permanent Employees (including Fixed Term Contract in Chinese mainland) who resign from the service of the organisation.
	Remarks: For Fixed Term Contract in Chinese mainland, if the Company offers the contract
	extension but the staff does not accept, it would be categorised as voluntary termination.



Calculation:

Rate of permanent employee turnover

Total number of permanent emlpoyees leavers

 $=\frac{1}{Average number of permanent employees as at 31 December of last and current reporting period}$

GRI 404-1	Average employee training hours
(2016)	(a) Average hours of training that the organisation's employees have undertaken during
	the reporting period, by gender and employee category

Definitions:

- All types of vocational training and instructions
- Both internal and external training hours included
- Paid educational leave provided by an organisation for its employees
- Training or education perused externally and paid for in whole or part by an organisation
- Training on specific topics

Calculation:

Annual hours of training

Total number of training hours in current reporting period

Total number of permanent employees as at 31 December of current reporting period

Not related	Absentee rate
GRI	(a) Total absentee rate, by gender
Standards	

Definitions:

Absentee can refer to absenteeism as a result of work-related injury or disease. This includes individual sick days due to minor illnesses (e.g. the common cold, fevers, and influenza) as well as personal days taken for undisclosed reasons. It does not include scheduled or permitted absenteeism such as annual leave, public holidays, study time, maternity or paternity leave, etc.

Calculation:

Absentee rate $= \frac{Total\ number\ of\ absentee\ days\ in\ current\ reporting\ period}{Total\ number\ of\ paid\ days\ worked\ in\ current\ reporting\ period}$



GRI 405-2	Gender pay gap
(2016)	(a) Ratio of basic salary and remuneration of women to men for each employee category

Definitions:

Basic salary	refers to fixed, minimum amount paid to an employee for performing his or her duties, excluding any additional remuneration, such as payments for overtime working or bonuses.	
Remuneration	refers to the basic salary plus additional cash bonuses paid to an employee.	

Calculation:

Annual average basic salary

Total annual basic salary in current reporting period

 $= \frac{1}{\text{Total number of employees as at 31 December of current reporting period}}$

Annual average basic salary & remuneration

 $Total\ annual\ basic\ salary+remuneration\ in\ current\ reporting\ period$

= Total number of employees as at 31 December of current reporting period



Appendix I

The selected sustainability data in the Company's report for the year ending 31 December 2020 relates to companies and operations listed below:

Environmental and Health and Safety data:

- Swire Properties Limited
- Cathay Pacific Airways Limited
- Hong Kong Dragon Airlines Limited
- Air Hong Kong Limited
- Hong Kong Express Airways Limited
- Cathay Pacific Catering Services (H.K.) Limited
- Vogue Laundry Service Limited
- Hong Kong Airport Services Limited
- Cathay Pacific Services Limited
- Hong Kong Aircraft Engineering Company Limited
- Hong Kong Aero Engine Services Limited
- Taikoo (Xiamen) Aircraft Engineering Company Limited
- Taikoo (Xiamen) Landing Gear Services Company Limited
- Taikoo Engine Services (Xiamen) Company Limited
- HAECO Composite Structures (Jinjiang) Co. Ltd.
- HAECO Americas
- HAECO Component Overhaul (Xiamen) Limited
- Swire Coca-Cola Limited
- Coca-Cola Bottlers Manufacturing Holdings Limited (Luohe Branch and Nanjing Branch only)
- Xiamen Luquan Industries Company Limited (Water production line and packaging production line – Hefei Branch and Nanning Branch only)
- Swire Pacific Offshore companies
- Hongkong United Dockyards Limited
- Swire Resources group
- Taikoo Motors group
- Chongqing New Qinyuan Bakery
- Taikoo Sugar Limited
- Taikoo Sugar (China) Limited
- Swire Waste Management Limited

Staff data:

- Swire Properties Limited
- Cathay Pacific Airways Limited
- Air Hong Kong Limited
- Hong Kong Express Airways Limited
- Cathay Pacific Catering Services (H.K.) Limited
- Vogue Laundry Service Limited
- Hong Kong Airport Services Limited
- Cathay Pacific Services Limited
- Hong Kong Aircraft Engineering Company Limited
- Hong Kong Aero Engine Services Limited
- Taikoo (Xiamen) Aircraft Engineering Company Limited
- Taikoo (Xiamen) Landing Gear Services Company Limited
- Taikoo Engine Services (Xiamen) Company Limited
- HAECO Composite Structures (Jinjiang) Co. Ltd.
- HAECO Americas
- HAECO Component Overhaul (Xiamen) Limited
- Swire Coca-Cola Limited
- Xiamen Luguan Industries Company Limited
- Swire Pacific Offshore companies
- Hongkong United Dockyards Limited
- Swire Resources group
- Taikoo Motors group
- Chongqing New Qinyuan Bakery
- Taikoo Sugar Limited
- Taikoo Sugar (China) Limited
- Swire Waste Management Limited



The sustainability data in the Company's report for the year ending 31 December 2020 does not include the companies and operations listed below:

Environmental and Health and Safety data:

- Swire Properties Limited
 - Restaurant Ground Public (625 King's Rd), Hong Kong
 - o Two Brickell City Centre, U.S.A.
 - Three Brickell City Centre, U.S.A.
- Cathay Pacific Airways Limited Catering and laundry service companies outside Hong Kong
- Swire Coca-Cola Limited Distribution centres and sales centres (Environmental KPIs only)

Staff data:

- Coca-Cola Bottlers Manufacturing Holdings Limited
- Cathay Pacific Airways Limited
 - Catering and laundry service companies outside Hong Kong
 - Headland Hotel
- Hong Kong Dragon Airlines Limited
- Cathay Pacific Catering Services (H.K.) Limited
 Deli Fresh Limited

In 2020 we expanded the scope of reporting to include the following operations:

Environmental and Health and Safety data:

- Swire Properties Limited
 - One Taikoo Place, Hong Kong
 - South Island Place, Hong Kong
 - o Heritage Buildings in Sino-Ocean Taikoo Li Chengdu, China
- Cathay Pacific Airways Limited Headland Hotel
- Cathay Pacific Catering Services (H.K.) Limited Deli-Delight and Deli Fresh Limited
- Swire Coca-Cola Limited Packaging production line of Xiamen Luquan Industries Company Limited Hefei Branch and Nanning Branch



Appendix II

The following is a list of sources included in our GHG emissions reporting scope.

Source	Category	Emission source
Direct (Scope 1)	Stationary fuel combustion	Biodiesel
		Diesel
		Liquefied Petroleum Gas (LPG)
		Towngas (Combustion)
		Natural Gas
		Fuel Oil
	Mobile fuel combustion	Fleet - Gasoline - Passenger Car
		Fleet - Gasoline - Light Truck
		Fleet - Diesel - Passenger Car
		Fleet - Diesel - Light Truck
		Fleet - Diesel - Heavy Duty
		Fleet - LPG - Bus
		Gas Oil
		Gasoline (Petrol)
		Lubricant Oil
		Propane
		Jet Fuel (Jet A or A-1) - EU Standard
		Marine Distillate Fuel Oils
		Diesel - Mobile
		Diesel - Other Mobile Machinery
		Diesel - Ultra Low Sulfur Diesel (ULSD)
	Refrigerants	HFC-134A
		HFC-404A
		HFC-407C
		HFC-410A
		HFC-417
		HFC-514A
		HCFC-22
	Purchased Electricity / Steam / Towngas	Electric Power
(Scope 2)		Steam
		Towngas (Generation and transportation)
		Towngas (deficiation and transportation)



Appendix III

The following is a list of waste types and treatment methods that are included in our waste inventory reporting scope.

Waste by type	Treatment method	Source
Hazardous waste	Disposed to landfill	Chemical waste (solid)
		Chemical waste (liquid)
		Oils and lubricants
		Battery
	Recycling	Battery
		Fluorescent lamps
		Kerosene
		Oils and liquids
		Waste electrical and electronic equipment (WEEE)
Non-hazardous	Disposed to landfill	Commercial/Industrial waste
waste		Food
		Garden waste
		Grease trap
		Tires
	Recycling	Coffee grounds
		Food processing oils
		Foodscraps
		Glass
		Metal
		Organic waste
		Paper
		Plastic
		Wood
	Reuse	Food donation
		Polystyrene
	Recovery (including energy recovery)	Mixed waste
	Incineration (with energy recovery)	Mixed waste



Appendix IV

Staff Data – Definition of Employee Categories

Senior Executive

e.g. Director / Managing Director/COO/ CEO

Member of a team leading a large operating company, or group of companies:

Responsible for setting the vision and defining business strategy for one or more operating companies.

Level 4 - Strategic Leader

e.g. General Manager of a large business or Director of Small/Med business

Leading a function/multiple functions, department, region of a large business or the CEO of a small operating company:

Responsible for closely advising CEO on strategy and developing company policy. Contribute to the organisation through defining or interpreting strategy and communicating to their function or department.

Level 3 - Operational Leader

e.g. Manager to Snr Operational Manager

Middle managers and leaders below heads of function leading other managers/Jnr managers within a function, product line, or region:

Contribute to organisation through their people leadership, by implementing business strategy, and by shaping the strategy for their own team or function.

Level 2 - Team Leader

e.g. Supervisor to Junior Manager

First-line management positions leading teams of individual contributors:

Contribute to the organisation primarily through others by leading teams, and to strategy by providing information/data to decision makers.

L2/3 May also include:

Technical/Specialist Individual Contributor

Functional and/or technical specialists whose job is key to the company, who may have no direct reports but contribute to the organisation through their expertise

L3 – Sphere of influence may be company wide

L2 – Sphere of influence may be team or function wide

Level 1 - Individual Contributor

Entry level and/or first line employee

No direct reports

Responsible for executing assigned responsibilities efficiently and effectively, or dealing with technical/functional problems according to established standards and processes; limited decision-making authority and no strategic responsibility.