

SWIRE PACIFIC LIMITED**太古股份有限公司**

(Incorporated in Hong Kong with limited liability)

(Stock Codes: 00019 and 00087)

LIST OF DIRECTORS AND THEIR ROLE AND FUNCTION

The members of the Board of Directors of Swire Pacific Limited are set out below:

Executive DirectorsBRADLEY, Guy Martin Coutts, JP (*Chairman*)

COGMAN, David Peter

MURRAY, Martin James, OBE

Non-Executive Directors

MCCALLUM, Gordon Douglas

ORR, Gordon Robert Halyburton

SWIRE, Merlin Bingham

Independent Non-Executive Directors

CHEUNG, Ming Ming Anna

ETCHELLS, Paul Kenneth

HO, Clara

XU, Ying

ZHANG, Yi Bonnie

The members of the Audit Committee, the Nomination Committee and the Remuneration Committee are set out below:

Director	Audit Committee	Nomination Committee	Remuneration Committee
CHEUNG, Ming Ming Anna			M
ETCHELLS, Paul Kenneth	C	M	
HO, Clara	M		
SWIRE, Merlin Bingham		M	M
XU, Ying		C	C
ZHANG, Yi Bonnie	M		

Notes:

C committee chairman

M committee member

14th May 2026